



UNDERSTANDING POLICY IMPACT: IN-DEPTH EVALUATION OF OECD COMMITTEES

Evaluation post 2020: evolution or revolution

*Organised by the Ministry of Finance of the Republic of
Lithuania*

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This presentation

- The OECD
 - *An organisation for and by its Members*
- In-depth Evaluation (IDE)
 - *Tools and Processes*
- A look at the future
 - *From attribution to contribution*



THE OECD

FOR AND BY ITS MEMBERS

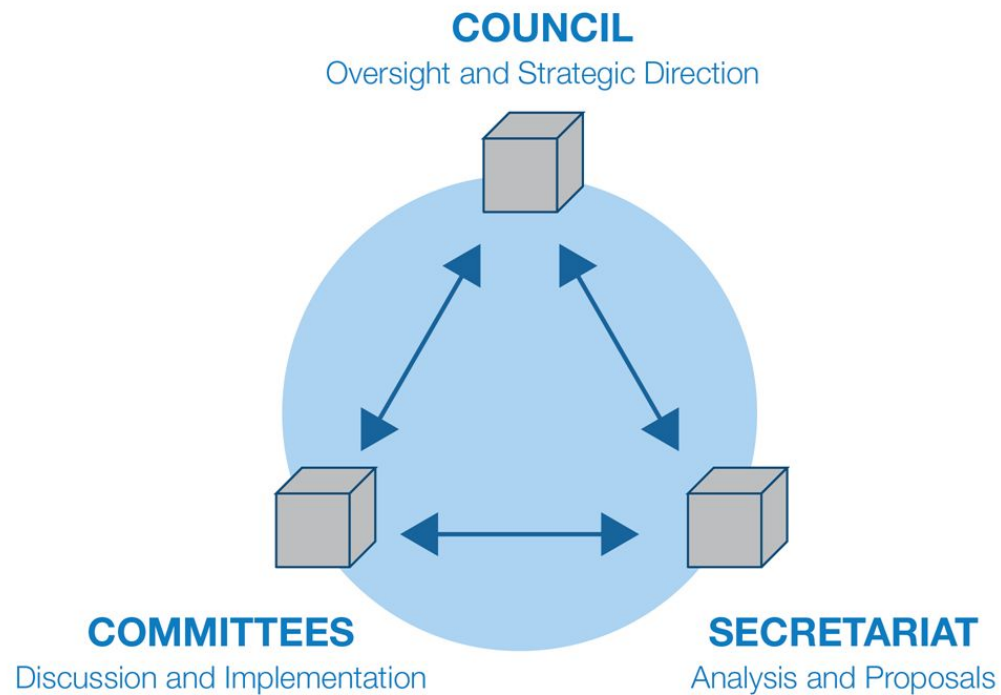


The OECD in figures





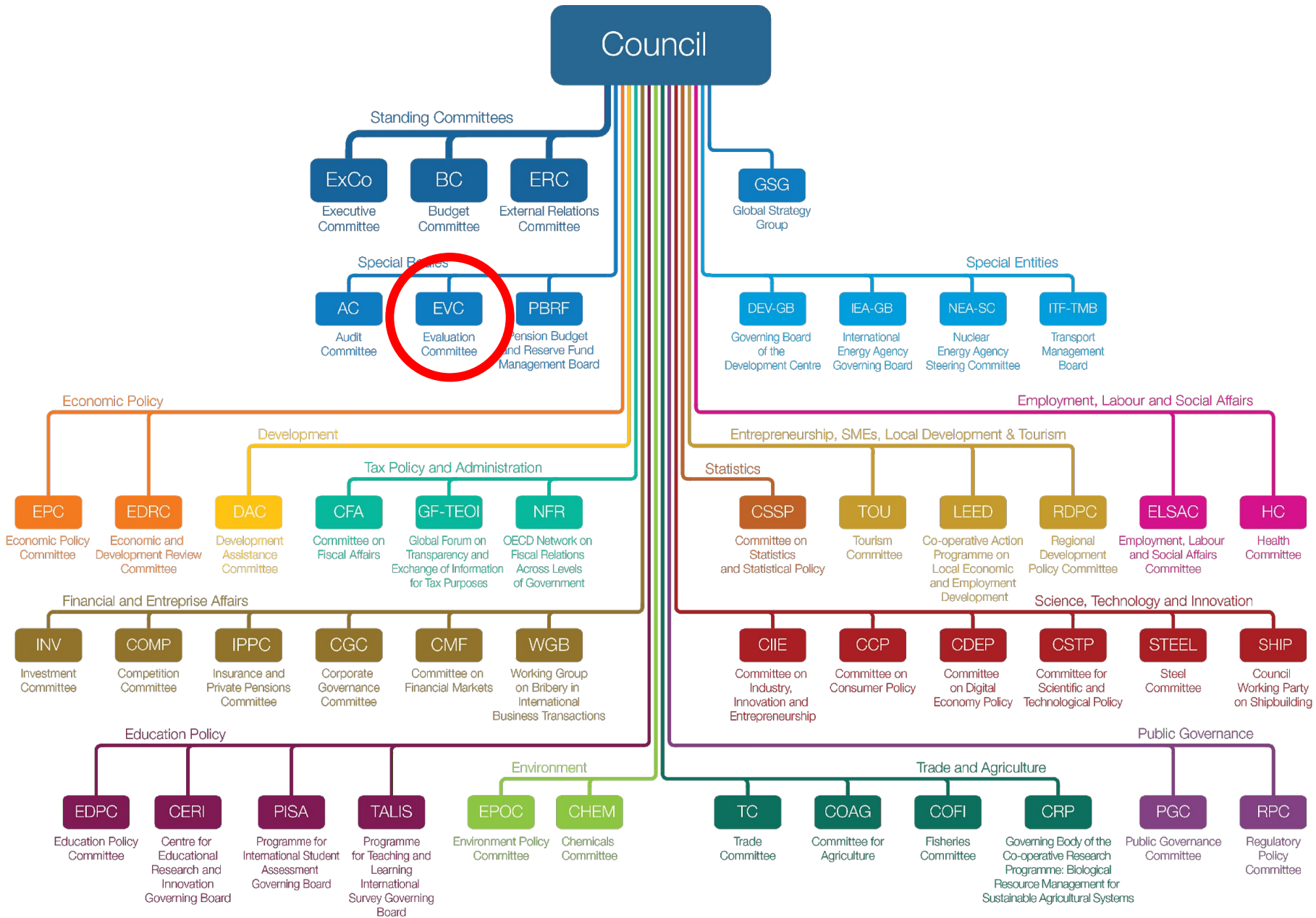
Governance





For and by its Members: *Composition and roles*

- Council
 - Highest-level decision making body
 - Members' Ambassadors to the OECD
- Committees
 - The place where policy makers (country delegates) meet
 - Set strategic orientations and budget at Committee level
 - Work is published under Committee auspices
- Secretariat
 - 'The People in Paris'
 - Serves the Committees
 - Carries out the work 'on the ground'
 - *Research, managing peer review processes, publishing, organising committee meetings, other events, etc.*





IN-DEPTH EVALUATION

TOOLS AND PROCESSES



Objective

The objective of IDE is to provide a mechanism through which Council can assess whether OECD Committees are...

- *conducting processes...*
- *delivering outputs...*
- *achieving impacts...*



... in line with Members' policy expectations and with the OECD's comparative advantage

IDE Scope

Part I programmes, and Part II programmes with intrinsic link to a Part I committee



Shifting IDE focus in line with Member priorities: three cycles so far

2005-12

- Accountability
- Reinforcing committee efficiency



2012-18

- Reinforcing committee relevance and effectiveness
- Sharing good practices and learning
- Committee contributions to Horizontal Projects



2018-24

- Strengthening the culture of evaluation
- Horizontal Projects



Evaluation of performance of substantive committees – three criteria

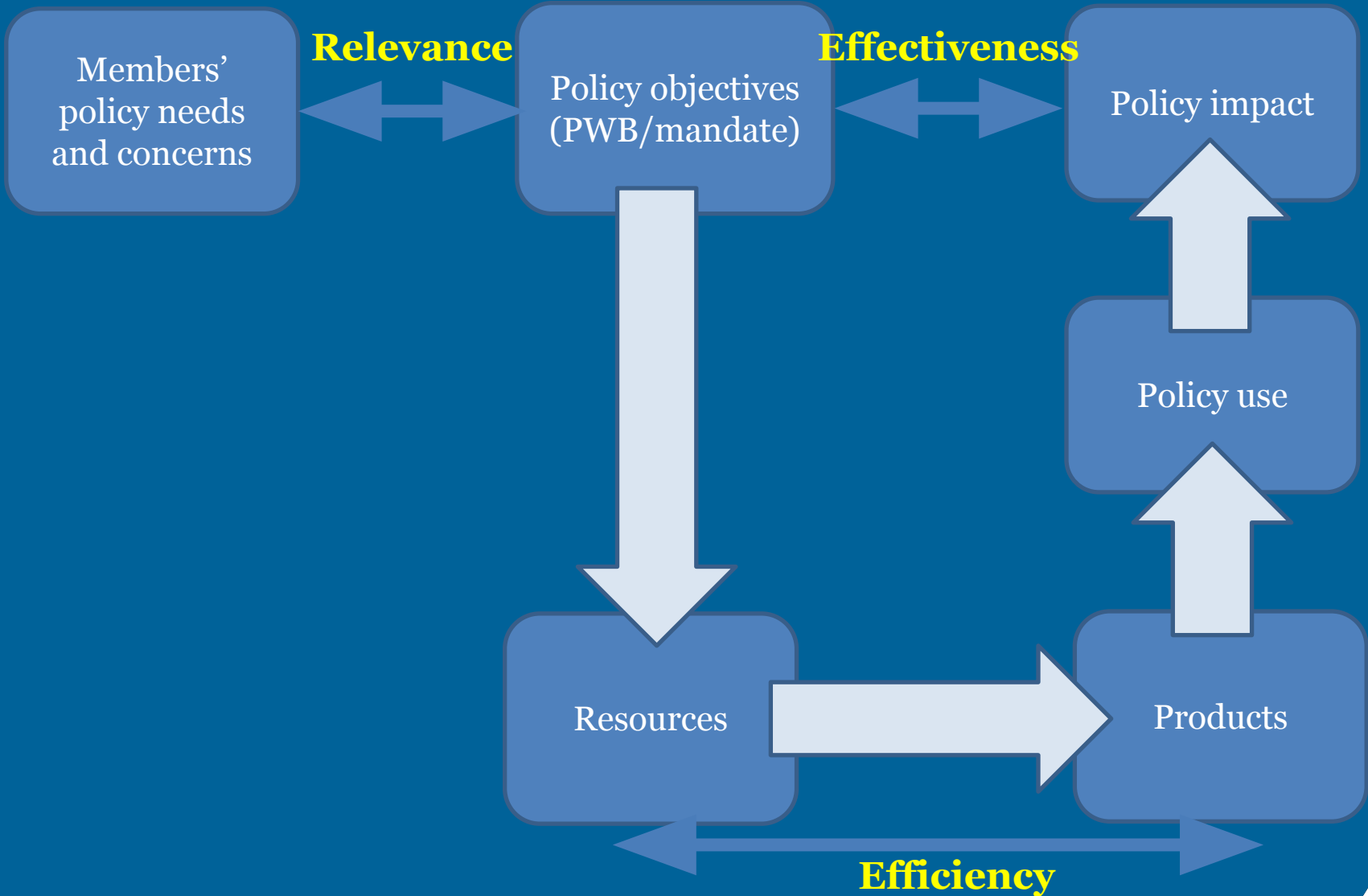
Relevance

Effectiveness

Efficiency

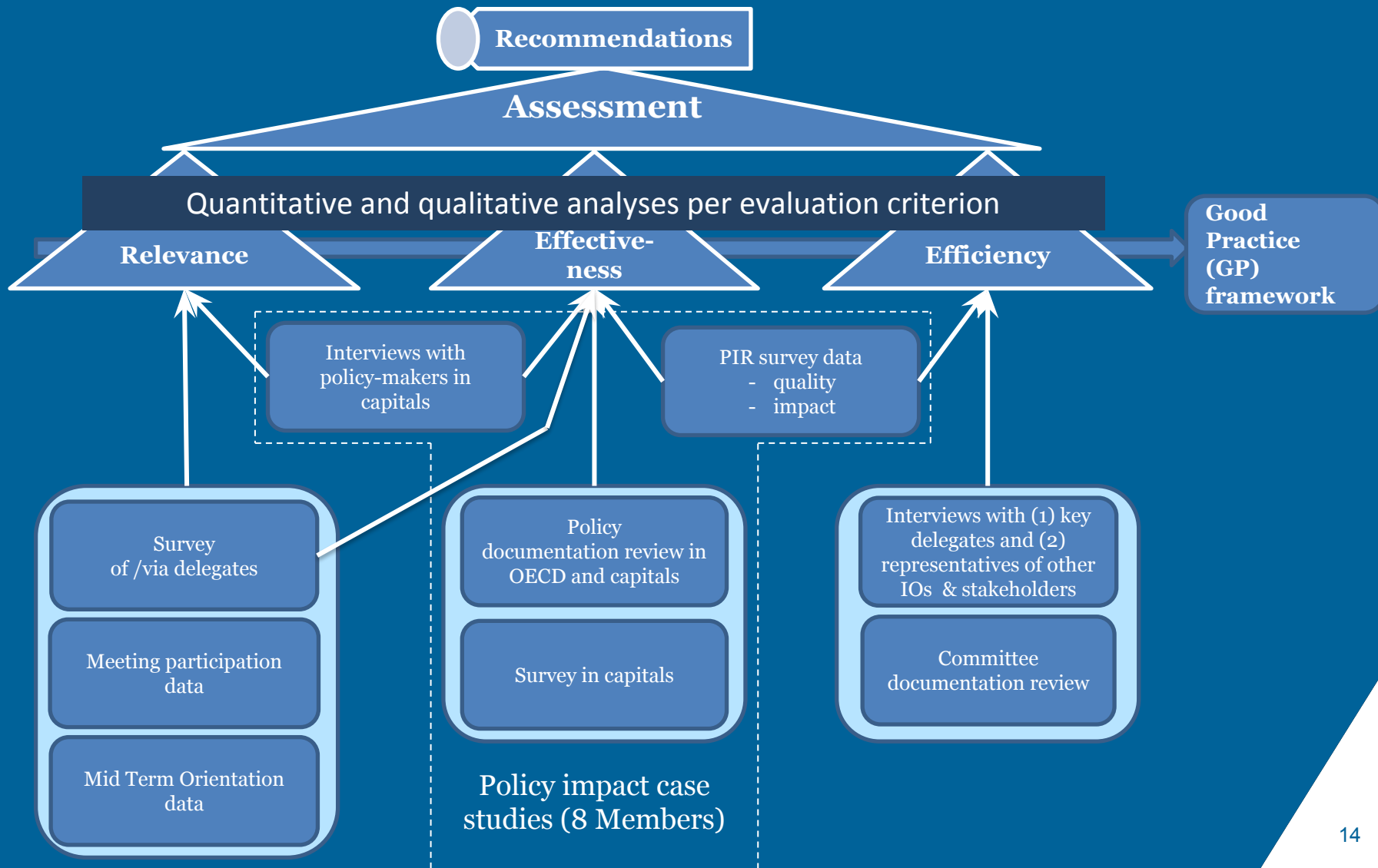


Evaluation criteria



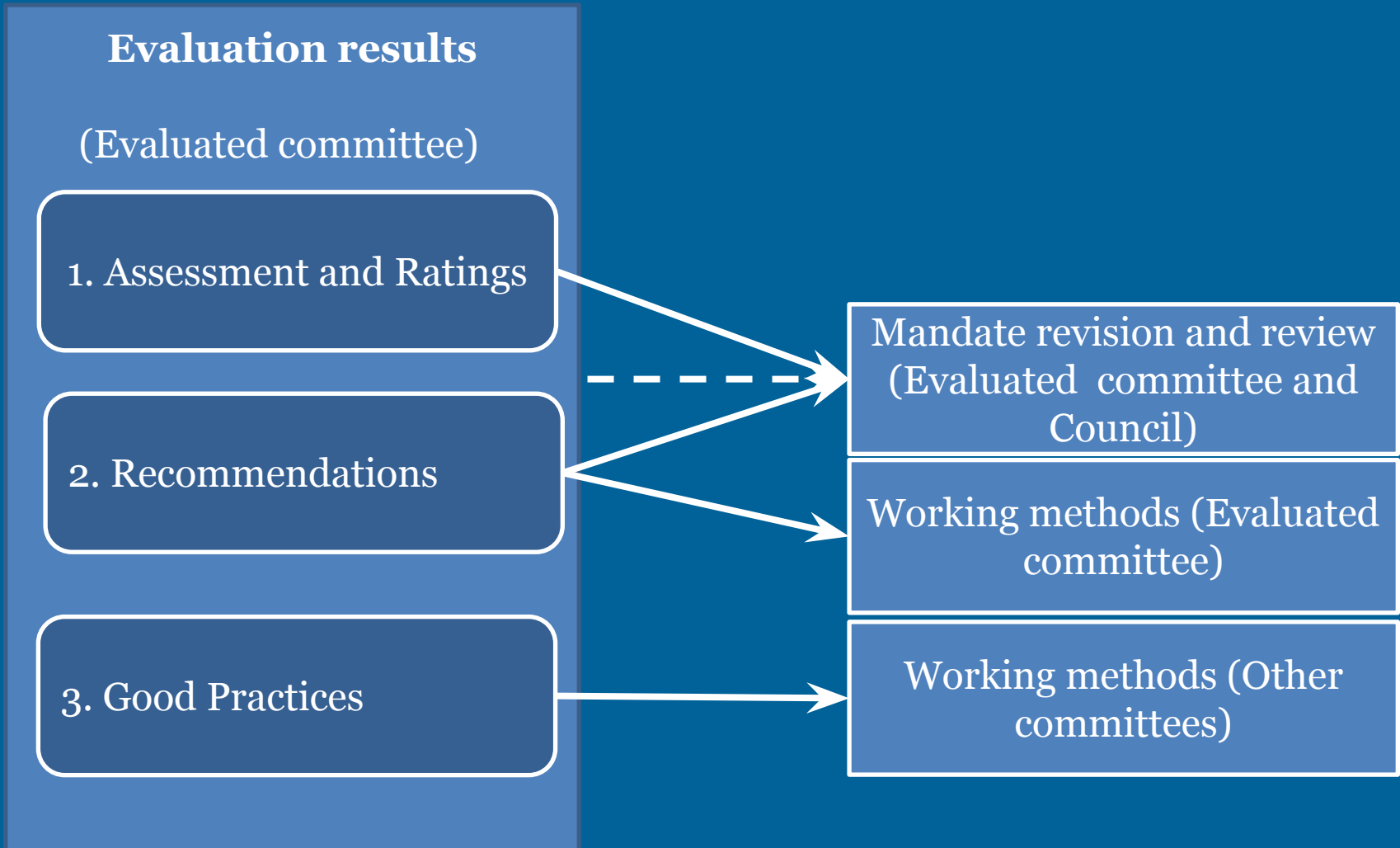


Core IDE Methodology – 3rd Cycle





IDE outputs and their use





Monitoring the implementation of recommendations

IDE + 6 months

Council approves Recommendations

Committee develops action plan

EVC reviews action plan

IDE + 12 months

Committee implements action plan

EVC reviews progress made in implementing action plan

Council reviews progress made in implementing action plan

IDE + 18 months

Council dialogues with Committee Chair



Typical interaction moments with the evaluated committee

- Consultation / involvement of evaluated Committee takes place at the following milestones (mainly through Chair & Bureau)
 - Draft Terms of Reference
 - Interviews
 - Draft final report
 - Action Plan
 - Monitoring of Action Plan implementation
 - Chair-Council Dialogue



THE FUTURE

FROM ATTRIBUTION TO CONTRIBUTION



From policy impact (attribution)...

Simple background
documentation

OECD Committee
Products

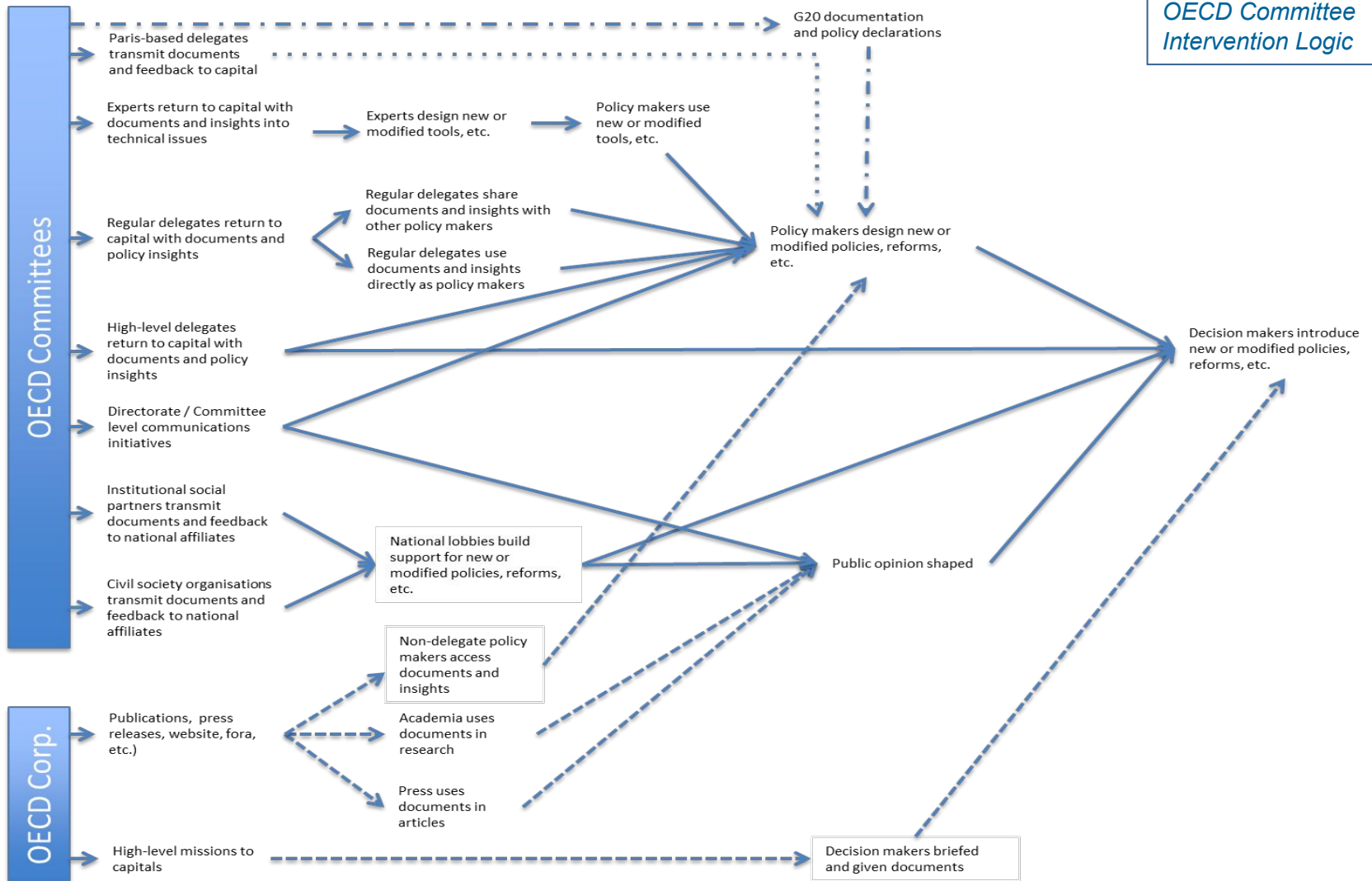


Basis for policy reform



[with a 'ballistic' Intervention Logic]

OECD Committee Intervention Logic





... to policy contribution

OECD Member's new or modified policy in area X,
and corresponding policy instruments

(complex) processes

National studies and
processes

Other IO's contribution
(e.g. EU, IMF, WB...)

OECD Committee
Products



And many more...



Towards a policy learning model

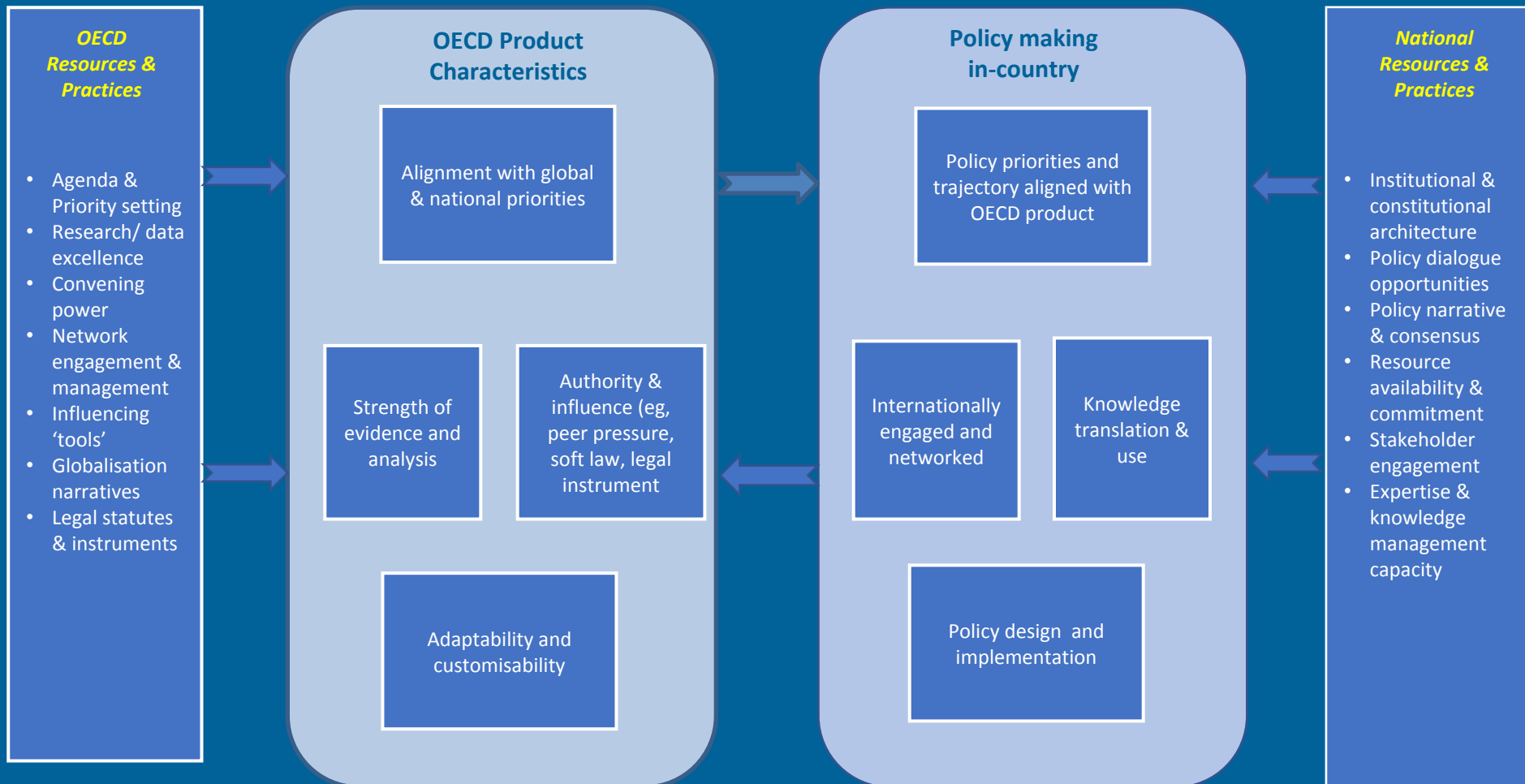
- Product characteristics, *enabled by*
- OECD Resources and Practices

and

- Policy-making in-country, *enabled by*
- National resources and practices



Collaborative policy making between OECD and its Members





Two types of analysis

- How OECD products contribute to policy and policy learning in different policy contexts
- Of policy learning across different policy making systems and across different products so as to understand how policy learning can be encouraged



THANK YOU !